STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

RICK SNYDER
GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

March 9, 2012

The Honorable Ruth Johnson
Secretary of State
Office of the Great Seal
Michigan Department of State
Lansing, Michigan 48909

Dear Secretary Johnson:

Please be advised of the following appointments to office:

Blue Cross Blue Shield Board of Directors

William E. Meyers of 4668 Cottonwood Drive, Ann Arbor, Michigan 48108, county of Kent, representing the public as retired individuals, succeeding Emery I. Klein, is appointed for a term expiring February 18, 2014.

James K. Haveman of 12471 Jansma Drive, Grand Haven, Michigan 49417, county of Ottawa, representing the public as retired individuals, succeeding James G. Agee, is appointed for a term expiring February 18, 2014.

Anne M. Mervenne of 1316 S. Main Street, Royal Oak, Michigan 48067, county of Oakland, representing the public, succeeding Gerald Acker, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
Governor

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BRIAN CALLEY
LT. GOVERNOR

March 9, 2012

Daniel J. Leopp
President and CEO
Blue Cross Blue Shield of Michigan
600 W. Lafayette Blvd., East
Detroit, Michigan 48226

Dear Mr. Leopp:

Please be advised of the following appointments to office:

Blue Cross Blue Shield Board of Directors

William E. Meyers of 4668 Cottonwood Drive, Ann Arbor, Michigan 48108, county of Kent, representing the public as retired individuals, succeeding Emery I. Klein, is appointed for a term expiring February 18, 2014.

James K. Haveman of 12471 Jansma Drive, Grand Haven, Michigan 49417, county of Ottawa, representing the public as retired individuals, succeeding James G. Agee, is appointed for a term expiring February 18, 2014.

Anne M. Mervenne of 1316 S. Main Street, Royal Oak, Michigan 48067, county of Oakland, representing the public, succeeding Gerald Acker, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
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LT. GOVERNOR

March 9, 2012

Carol Morey Viventi, Secretary
Michigan Senate
State Capitol
Lansing, Michigan 48909

Dear Ms. Viventi:

I respectfully submit to the Senate the following appointments to office:

Blue Cross Blue Shield Board of Directors

William E. Meyers of 4668 Cottonwood Drive, Ann Arbor, Michigan 48108, county of Kent, representing the public as retired individuals, succeeding Emery I. Klein, is appointed for a term expiring February 18, 2014.

James K. Haveman of 12471 Jansma Drive, Grand Haven, Michigan 49417, county of Ottawa, representing the public as retired individuals, succeeding James G. Agee, is appointed for a term expiring February 18, 2014.

Anne M. Mervenne of 1316 S. Main Street, Royal Oak, Michigan 48067, county of Oakland, representing the public, succeeding Gerald Acker, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
Governor

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BRIAN CALLEY
LT. GOVERNOR

March 9, 2012

William E. Meyers
4668 Cottonwood Drive
Ann Arbor, Michigan 48108

Dear Mr. Meyers:

It is with great pleasure that I appoint you to the Blue Cross Blue Shield Board of Directors for a term expiring February 18, 2014.

Reinventing Michigan will take a team of people working together. In this spirit, I hope you will seize this opportunity and accept the challenge to help usher in a new era in our state's history.

The work ahead will not be simple nor will there be any easy answers. We can only achieve extraordinary things if we aspire beyond traditional thinking. The old unachievable goals will become the new achievable standard. You can help make that happen with a vision, plan and action.

Congratulations on your appointment. Serve with integrity and always remember you are in charge to be on guard for the best interests of the people of Michigan.

Warm personal regards.

Sincerely,

Rick Snyder
Governor

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RICK SNYDER
GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

March 9, 2012

James K. Haveman
12471 Jansma Drive
Grand Haven, Michigan 49417

Dear Mr. Haveman:

It is with great pleasure that I appoint you to the Blue Cross Blue Shield Board of Directors for a term expiring February 18, 2014.

Reinventing Michigan will take a team of people working together. In this spirit, I hope you will seize this opportunity and accept the challenge to help usher in a new era in our state's history.

The work ahead will not be simple nor will there be any easy answers. We can only achieve extraordinary things if we aspire beyond traditional thinking. The old unachievable goals will become the new achievable standard. You can help make that happen with a vision, plan and action.

Congratulations on your appointment. Serve with integrity and always remember you are in charge to be on guard for the best interests of the people of Michigan.

Warm personal regards.

Sincerely,

Rick Snyder
Governor

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GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

March 9, 2012

Anne M. Mervenne
1316 S. Main Street
Royal Oak, Michigan 48067

Dear Ms. Mervenne:

It is with great pleasure that I appoint you to the Blue Cross Blue Shield Board of Directors for a term expiring February 18, 2014.

Reinventing Michigan will take a team of people working together. In this spirit, I hope you will seize this opportunity and accept the challenge to help usher in a new era in our state's history.

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Congratulations on your appointment. Serve with integrity and always remember you are in charge to be on guard for the best interests of the people of Michigan.

Warm personal regards.

Sincerely,

Rick Snyder
Governor