August 14, 2012

James K Haveman
12471 Jansma Dr
Grand Haven, MI 49417

Governor Rick Snyder
Executive Office
George W Romney Bldg.
111 S. Capitol Ave.
PO Box 30013
Lansing, MI 48909

Dear Governor Snyder,

I effectively resign from the Board of Blue Cross Blue Shield of Michigan on Friday, August 17, 2012.

Cordially,

James K Haveman