RICK SNYDER
GOVERNOR

STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

BRIAN CALLEY
LT. GOVERNOR

August 8, 2012

Daniel J. Leopp
President and CEO
Blue Cross Blue Shield of Michigan
600 W. Lafayette Blvd., East
Detroit, Michigan 48226

Dear Mr. Leopp:

Please be advised of the following appointment to office:

Blue Cross Blue Shield of Michigan Board of Directors

Darrell Burks of 32556 Woodcreek Court, Franklin, Michigan 48025, county of Oakland, succeeding John M. Hamilton, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
Governor

RICK SNYDER
GOVERNOR

STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

BRIAN CALLEY
LT. GOVERNOR

August 8, 2012

The Honorable Ruth Johnson
Secretary of State
Office of the Great Seal
Michigan Department of State
Lansing, Michigan 48909

Dear Secretary Johnson:

Please be advised of the following appointment to office:

Blue Cross Blue Shield of Michigan Board of Directors

Darrell Burks of 32556 Woodcreek Court, Franklin, Michigan 48025, county of Oakland, succeeding John M. Hamilton, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
Governor

STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

RICK SNYDER
GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

August 8, 2012

Carol Morey Viventi
Secretary of the Michigan Senate
State Capitol
Lansing, Michigan 48909

Dear Ms. Viventi:

I respectfully submit to the Senate the following appointment to office:

Blue Cross Blue Shield of Michigan Board of Directors

Darrell Burks of 32556 Woodcreek Court, Franklin, Michigan 48025, county of Oakland, succeeding John M. Hamilton, is appointed for a term expiring February 18, 2014.

Sincerely,

Rick Snyder
Governor

RICK SNYDER
GOVERNOR

STATE OF MICHIGAN
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BRIAN CALLEY
LT. GOVERNOR

August 8, 2012

Darrell Burks
32556 Woodcreek Court
Franklin, Michigan 48025

Dear Mr. Burks:

It is with great pleasure that I appoint you to the Blue Cross Blue Shield of Michigan Board of Directors for a term expiring February 18, 2014.

Reinventing Michigan will take a team of people working together. In this spirit, I hope you will seize this opportunity and accept the challenge to help usher in a new era in our state's history.

The work ahead will not be simple nor will there be any easy answers. We can only achieve extraordinary things if we aspire beyond traditional thinking. The old unachievable goals will become the new achievable standard. You can help make that happen with a vision, plan and action.

Congratulations on your appointment. Serve with integrity and always remember you are in charge to be on guard for the best interests of the people of Michigan.

Warm personal regards.

Sincerely,

Rick Snyder
Governor