24 January 2012

Ms. Liz Semaan
Bronson Healthcare Group
Bronson Health Foundation
601 John Street
Kalamazoo, MI 49007

Dear Ms. Semaan:

In September 2011 I began serving as the Director of the Governor's Office of Urban and Metropolitan Initiatives (OUMI). The office, a joint creation of Governor Snyder and the Council of Michigan Foundations, is focused on matters relating to urban and regional economic initiatives in Michigan's core cities and urban areas. Key goals of the office are to concentrate on urban core needs; to emphasize the power of partnerships between a broad range of stakeholders; and, ultimately, to assist our cities become centers where people want to live, work and prosper. By March of this year, we will have offices established in Detroit, Flint and Grand Rapids.

As I met with stakeholders in the Kalamazoo area and indicated our plan was to have the Grand Rapids office cover Kalamazoo, Benton Harbor and Battle Creek, stakeholders from Kalamazoo made it abundantly clear that representatives with vested interests in those areas would need an office in closer proximity; that the Associate Director of the Kalamazoo-region should be from that area.

As a result, **I am inviting you to a meeting on Wednesday, February 22, 2012, from 3-4pm in the Governor's Cabinet Room of the Romney Building, 111 S. Capitol Avenue, Lansing, MI 48933, to discuss the establishment of an OUMI in Kalamazoo.** Please confirm your attendance no later than Tuesday, January 31, with my assistant, Stacie Clayton, at 313.456.4994.

I hope you will be able to join us for this meeting. In the meantime, please call me directly at 313.456.4994 if you have any questions or need more information.

Sincerely,

Harvey Hollins III, Director
Office of Urban & Metropolitan Initiatives
3044 West Grand Boulevard, Ste. 14-650
Detroit, MI 48202