STATE OF MICHIGAN
DEPARTMENT OF TECHNOLOGY, MANAGEMENT & BUDGET
LANSING

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Revised Confidential Draft for Discussion Only

MEMORANDUM

To: John Walsh, Director of Strategy for Governor Rick Snyder
From: Natasha Baker, State School Reform Officer
RE: Revised School Closures and Next Levels of Accountability for Chronically Failing Schools
Date: Monday, August 1st, 2016

Under Michigan law, there are three options for intervening in chronically failing schools that have failed to make progress as a Priority School. Specifically, the state school reform officer may assign Priority Schools to the state school reform/redesign district (SSRRD), appoint a CEO to lead an identified group of Priority Schools, and/or close schools.

To date, public traditional and charters schools that have failed students for decades remain open with most students lacking proficiency in any core content area (i.e. mathematics, English language arts, science, or social studies). Without the imposition of serious consequences for schools located in and outside of Detroit, there remains little incentive to educate low-income children in Priority Schools who are mostly of color. The following pages detail the State School Reform Office's (SRO's) actions that send the message to the field that failing schools in Michigan are no longer acceptable. It is important to note the following:

Quick Facts about Chronically Failing Schools Receiving a Next Level of Accountability

1. There are 69 schools statewide that are at-risk of receiving a next level of accountability.
2. Approximately 93% of the schools listed had less than 10% of students proficient in mathematics in 2015.
3. Of the EAA schools, 83% have Top-to-Bottom rankings below 5%. All but one EAA school has less than 5% of student proficient in mathematics. Five of EAA's six high schools each have been identified as chronically failing for fifteen years.
4. Public schools outside of Detroit that have been identified as failing for over a decade and have fewer than 5% of students proficient in mathematics include the following: Muskegon Heights High School, Saginaw High School, Robichaud High School (Dearborn Heights), and Benton Harbor High School.
5. In Detroit, 7 charters and 28 traditional public schools are at risk of closing based on PA 192, Sections 507 and 391 respectively.

Location of Information

Academic Accountability Process and Timeline p.2
Process Maps for Closure and Unreasonable Hardship p.3
Data by District and School for Next Level of Accountability due to Chronic Academic Failure..... p.5

State School Reform/Redesign Office's

Academic Accountability Process

Priority Schools submit redesign plans.

SRO facilitates assistance, monitors student achievement performance metrics

If Priority School ***meets*** all academic exit criteria:

1. Percentile rank of 5% or higher,
2. Annual measurable objectives for both math and reading, and
3. 95% participation rate on state assessments

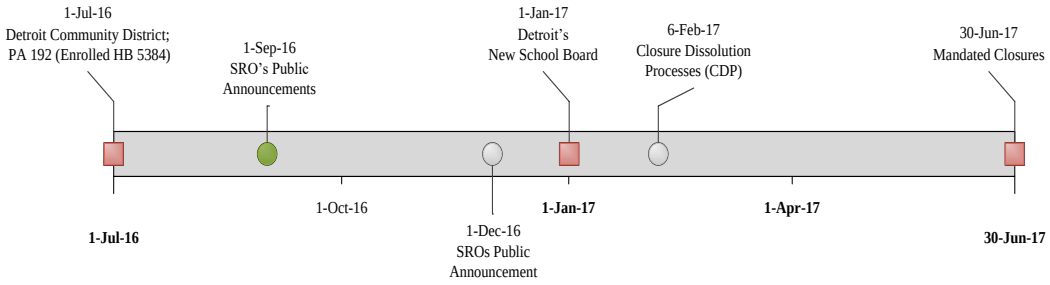
Then SRO releases the school from Priority Status.

If Priority School ***does not meet*** all academic exit criteria, SRO transitions school to next level of accountability

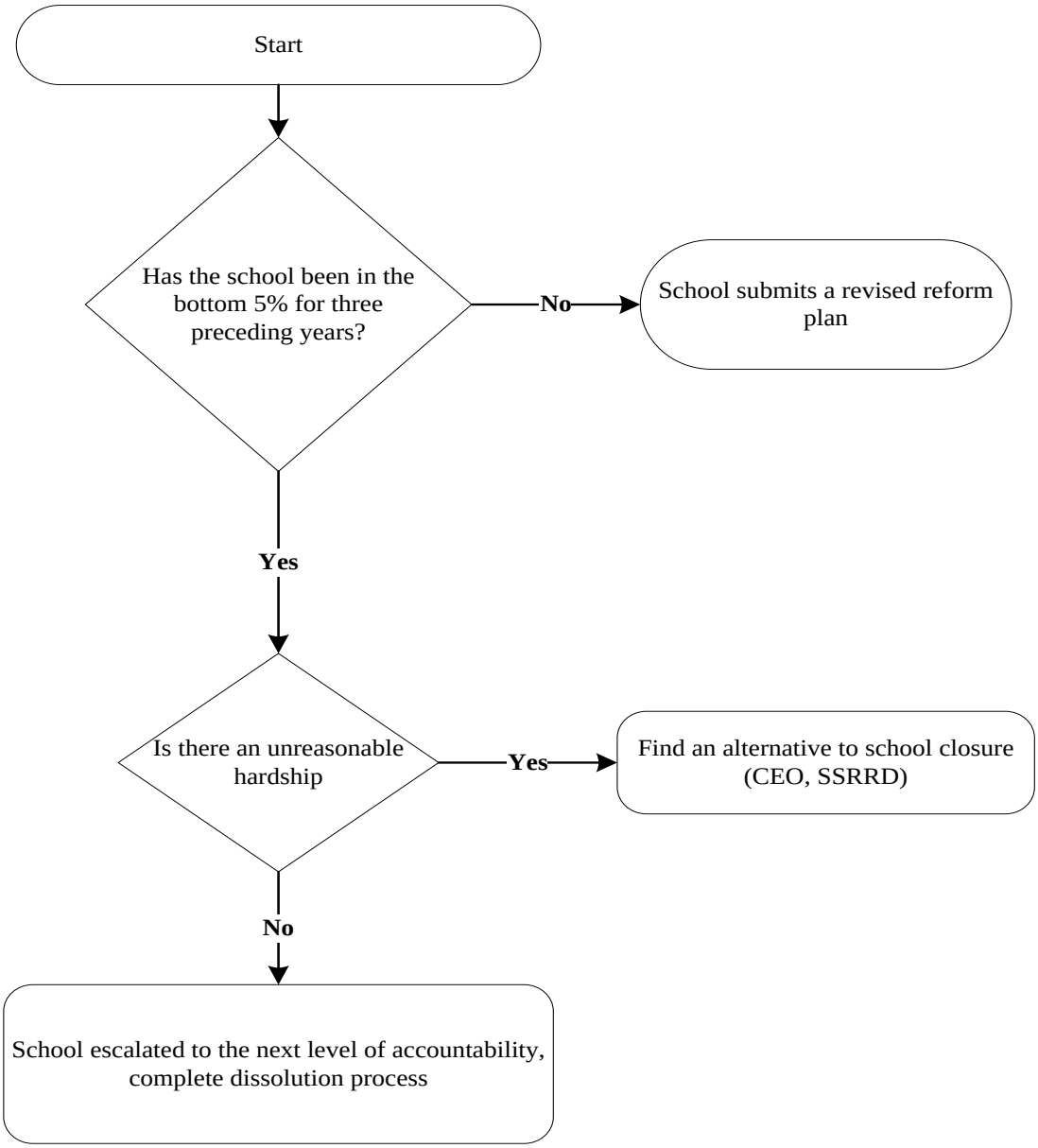
1. CEO option
2. Placement in School Reform/Redesign District, or
3. Closure (last resort & circumstantial contingencies may apply)

State School Reform/Redesign Office's

Academic Accountability Timeline



Closure Map


Start
Has the school been in the bottom 5% for three preceding years?
No
School submits a revised reform plan
Yes
Is there an unreasonable hardship
Yes
Find an alternative to school closure (CEO, SSRRD)
No
School escalated to the next level of accountability, complete dissolution process

Unreasonable Hardship Map

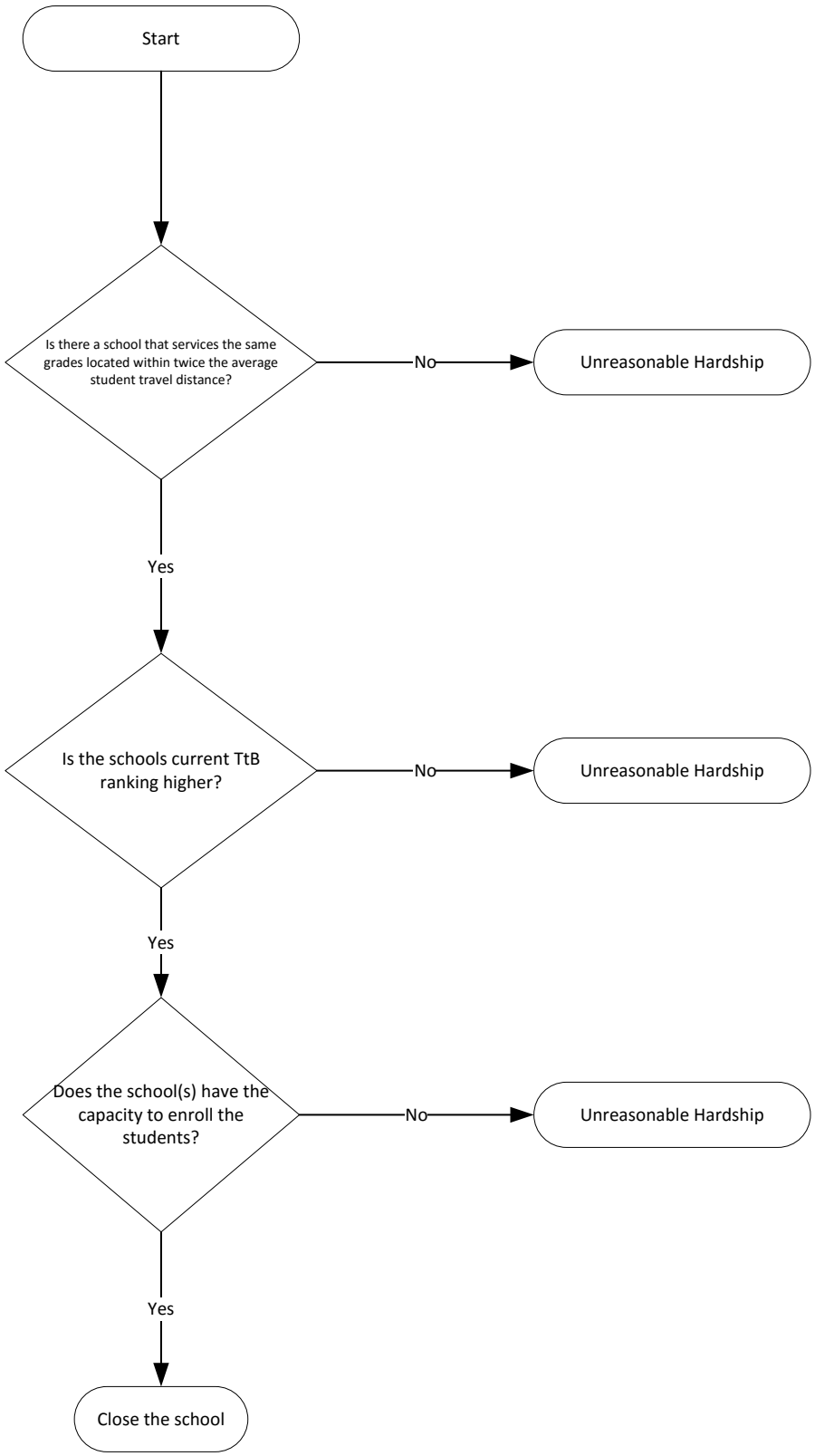


Table 1. Chronically Failing Charter Schools (Does not include Detroit)

	District Name *(Management company and/or Authorizer)*	School Building Name	Cohort	# of ID Cycles / Years	Rankings		Percent Proficient Reading	Percent Proficient ELA	Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
1	Mildred C. Wells Preparatory Academy *(Leona Grp/Bay Mils)*	Mildred C. Wells Preparatory Academy	2014	1	0	N/A	24.71	9.68	4.71	2.17	CEO	CEO for Benton Harbor Area as each school's percent proficient in reading and math are among the lowest in Michigan
2	Benton Harbor Charter School Academy *(Ferris State)*	Benton Harbor Charter School Academy	2015	1	19	4	40.96	15.64	12.37	4.49		
3	Dream Academy *(Leona Group → now Benton Harbor Public Schools)*	Dream Academy	2011	5	0	3	8.82	7.55	0.00	1.89	Close	At-risk for closure per Section 507 due to chronic low performance over 5 years
4	Muskegon Heights* *(Self-managed, authorized by district)*	Dr. Martin Luther King Academy	2012	0	N/A	N/A	N/A	13.20	N/A	11.68	CEO	Per 1280c, CEO for Muskegon Heights due to chronic low performance at school and across chartered district
5		Muskegon Heights High School	2010	14	0	4	5.41	5.59	0.00	0.70	Close	Section 1280c identified as failing for fourteen years
6	Pontiac Academy for Excellence *(Saginaw Valley)*	Pontiac Academy for Excellence - Elementary	2013	3	1	2	38.68	14.85	14.07	8.50	CEO	At-risk for closure per Section 507 due to below 5% ranking for preceding years
7		Pontiac Academy for Excellence - High School	2010	2	0	8	15.49	14.29	2.86	3.95		Per 1280c CEO for low proficiency across all schools in the three school chartered district
8		Pontiac Academy for Excellence - Middle School	2013	1	10	9	24.00	12.31	5.97	10.93		

**Note: Muskegon Heights is missing school data due to the district's reconfiguration of the school. For more information, please contact the SRO. In some cases, schools reconfigure programming in an attempt to avoid or delay accountability.*

Table 2. Chronically Failing Charter Schools in Detroit

	District Name *(Management company and/or Authorizer)*	School Building Name	Cohort	# of ID Cycles / Years	Ranking		Percent Proficient Reading	Percent Proficient ELA	Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
1	Detroit Leadership Academy *(CMU)*	Detroit Leadership Academy Elementary	2014	2	2	1	31.05	15.70	8.98	5.69	Close	At-risk for closure per Section 507 due to Priority School status
2	Michigan Technical Academy *(CMU)*	Michigan Technical Academy Elementary	2013	3	1	1	31.29	11.50	13.65	9.90		

	District Name *(Management company and/or Authorizer)*	School Building Name	Cohort	# of ID Cycles / Years	Ranking		Percent Proficient Reading ELA		Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
3	Hamilton Academy *(DPSCD)*	Hamilton Academy	2013	3	4	0	17.59	6.12	4.02	2.72	Close	At-risk for closure per Section 507 due to Priority School status for up to 11 years
4	Michigan Educational Choice Center *(EAA)*	Murphy Performance Academy	2010	11	2	2	25.45	15.79	9.13	6.47		
5		Stewart Performance Academy		8	1	4	24.04	10.53	9.78	4.09		
6	Washington-Parks Academy *(GVSU)*	Lincoln-King Academy	2014	2	4	2	40.22	17.49	11.44	4.97		
7	Marvin L. Winans Academy of Performing Arts *(SVSU)*	Marvin L. Winans Academy of Performing Arts		2	4	3	43.64	19.66	11.41	9.40		

Table 3. Traditional Public Schools Statewide (Does not include Detroit)

	District Name	School Building Name	Cohort	# of ID Cycles / Years	Ranking		Percent Proficient Reading ELA		Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
1	Battle Creek Public Schools	Dudley School	2013	3	1	3	37.82	14.94	11.54	7.87	Closure	At-risk for closure per 1280c due to preceding years of Priority School status
2	Benton Harbor Area Schools	Benton Harbor High School	2010	12	9	0	9.47	12.87	1.08	0.00	CEO	CEO for Benton Harbor Area schools due to chronic low proficiency over 12 years. This district is in a consent agreement, but the high school continues to have no students proficient in mathematics.
3		International Academy at Hull	2013	3	4	1	23.81	8.70	4.76	3.62		
4		Montessori Academy at Henry C Morton		3	1	1	30.73	8.15	9.68	3.06		
5		STEAM Academy at MLK	2012	4	3	0	22.87	2.26	3.77	1.72		
6	Bridgeport-Spaulding Community School District	Martin G. Atkins Elementary School	2014	2	4	2	42.01	16.07	18.48	7.54	Closure	At-risk for closure per 1280c due to preceding years below 5%

	District Name	School Building Name	Cohort	# of ID Cycles / Years	Ranking		Percent Proficient Reading ELA		Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
7	East Detroit Public Schools	Bellview Elementary School	2013	2	1	7	47.61	21.20	17.98	15.77	CEO currently in place due to chronic low performance and low proficiency in 4 of the 7 district schools	
8		East Detroit High School	2011	8	0	9	28.80	25.18	5.29	5.15		
9		Kelly Middle School	2014	2	1	3	31.32	11.91	4.55	4.43		
10		Pleasantview Elementary School	2013	3	1	4	40.38	14.67	15.41	9.30		
11	Grand Rapids Public Schools	Martin Luther King Leadership Academy		3	3	3	36.18	15.38	8.54	8.21	Closure	At-risk for closure per 1280c
12	Kalamazoo Public Schools	Washington Writers' Academy		3	2	4	31.16	20.31	14.15	9.84		At-risk for closure per 1280c due to preceding years below 5%
13		Woodward School for Technology and Research		3	1	4	26.43	16.15	7.05	15.53		
14	Pontiac City School District	Alcott School		3	2	4	28.78	18.18	13.66	13.57	CEO	CEO for Pontiac due to preceding years of below 5% and the high school has been chronically failing for 14 years. None of the schools listed have more than 13% proficient in mathematics or more than 15% proficient in ELA.
15		Herrington School	2012	3	3	0	28.10	7.49	4.94	5.85		
16		Owen Elementary School	2014	1	2	5	33.51	8.13	18.56	9.09		
17		Pontiac High School	2010	14	0	2	18.32	12.11	1.56	2.15		
18		Pontiac Middle School	2015	2	7	4	39.45	13.77	4.53	4.75		
19		Whitman Elementary School	2012	5	1	2	29.83	14.43	9.45	5.67		
20	River Rouge, School District of the City of	Ann Visger K-5 Preparatory Academy		8	2	1	36.92	15.18	11.54	6.20	Closure	At-risk for closure per 1280c due to preceding years below 5% and identification as chronically failing for 8 years

	District Name	School Building Name	Cohort	# of ID Cycles / Years	Ranking		Percent Proficient Reading ELA		Percent Proficient Mathematics		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
21	Saginaw, School District of the City of	Arthur Hill High School	2014	2	4	4	32.43	13.35	4.86	3.69	CEO	CEO for Saginaw City Schools per 1280c due to over 10 years of chronic failure and less than 6% of students proficient in mathematics in any of the listed schools. Less than 15% of students are proficient in ELA across all listed schools.
22		Jessie Loomis School		2	4	0	27.23	7.24	4.25	4.58		
23		Jessie Rouse School	2015	2	7	2	29.85	7.63	8.96	5.93		
24		Saginaw High School	2010	10	3	0	21.01	3.09	1.68	1.93		
25		Thompson Middle School	2015	2	7	1	26.95	8.03	4.89	1.27		
26	Westwood Community School District	Robichaud Senior High School	2010	11	N/A*	3	26.42	17.24	1.92	3.45	Close	At-risk for closure per 1280c due to preceding years below 5% and identification as chronically failing for 11 years. Less than 5% of students proficient in mathematics. Less than 20% of student proficient in reading.

**Note: Westwood Community School District did not test enough students during the data collection year.*

Table 4. Traditional Public Schools in Detroit

	District Name	School Building Name	Cohort	# of ID Cycles/ Years	Ranking		Percent Proficient Reading	ELA	Percent Proficient Math		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
1	Detroit Public Schools Community District	Ann Arbor Trail Magnet School	2014	2	4	3	42.64	10.83	9.45	5.06	Closure	At-risk for closure per PA 192, Section 391 for preceding years below 5%
2		Bow Elementary-Middle School	2011	8	2	4	42.69	7.52	13.41	10.57		
3		Clark, J.E. Preparatory Academy	2014	3	1	2	34.29	6.65	9.23	2.26		
4		Detroit Collegiate Preparatory High School @ Northwestern	2010	9	2	1	9.84	9.09	1.75	2.00		
5		Detroit Institute of Technology at Cody	2014	2	0	0	8.00	9.80	0.00	0.00		
6		Durfee Elementary-Middle School		3	4	2	28.40	6.80	4.00	2.39		
7		Fisher Magnet Lower Academy	2012	7	4	1	29.66	6.51	12.64	4.82		
8		Fisher Magnet Upper Academy	2011	10	3	2	22.74	4.88	2.83	0.96		
9		Gardner Elementary School	2012	6	3	1	27.56	3.26	8.73	5.43		
10		Gompers Elementary-Middle School		4	3	3	39.91	14.86	16.11	4.26		
11		Henderson Academy		5	1	0	22.89	1.98	7.16	1.69		
12		Marquette Elementary-Middle School		5	2	1	25.88	4.80	6.37	1.90		
13		Mason Elementary School	2013	7	2	2	20.13	4.20	6.03	4.70		
14		Osborn Academy of Mathematics	2014	2	1	0	10.00	3.45	0.00	3.39		

	District Name	School Building Name	Cohort	# of ID Cycles/ Years	Ranking		Percent Proficient Reading ELA		Percent Proficient Math		Action	Policy / Rationale
					2014	2015	2014	2015	2014	2015		
15		Osborn College Preparatory Academy	2013	3	0	0	7.14	4.44	0.00	0.00		
16		Osborn Evergreen Academy of Design and Alternative Energy		3	2	0	9.62	3.77	0.00	0.00	Closure	At-risk for closure per PA 192, Section 391 for preceding years below 5%
17		Sampson Academy	2012	5	3	3	21.03	4.35	7.60	1.30		
18		Thirkell Elementary School		4	2	0	56.46	7.21	23.33	2.37		
19		Young, Coleman A. Elementary		4	4	2	36.71	2.56	9.86	0.62		
20	Education Achievement Authority of Michigan	Burns Elementary-Middle School	2010	9	0	0	25.40	4.31	5.18	0.00		
21		Denby High School		15	3	0	13.07	1.89	1.37	0.62		
22		Ford High School		15	0	0	5.95	1.01	0.00	0.00		
23		Law Elementary School		8	1	0	25.23	6.37	7.79	4.05		
24		Mary McLeod Bethune Elementary-Middle School		9	2	1	21.18	7.59	3.72	3.62		
25		Mumford High School		15	1	1	10.66	11.24	1.69	1.69		
26		Nolan Elementary-Middle School		9	1	0	20.17	6.76	5.49	3.37		
27		Pershing High School		15	3	2	7.59	5.33	1.33	1.35		
28		Southeastern High School		15	1	2	8.82	10.26	0.00	1.28		